

Board of Education Meeting Agenda

Date: Monday, January 4, 2021

TBCC Board Meeting Zoom - 5:00pm - 7:00pm

<u>ltem</u> 1.	Description Resource Call to Order • Acknowledge GuestsChair Gervasi
2.	Consent Agenda: (Action) Chair Gervasi a. Approval of Agenda b. Approval of December 7, 2020 Meeting Minutes
	b. Approval of December 7, 2020 Meeting Minutes c. Personnel ReportDirector Ryan
3.	Invitation for Public Comment Chair Gervasi Available at the beginning of the meeting is an opportunity for the public to comment on any issue within the jurisdiction of the Tillamook Bay Community College Board of Education. The Board Chair may determine reasonable time, space and manner limitations. At the conclusion of public comment, individual members of the Board may respond to comments made by those who have addressed the Board, may ask staff to review a matter, or may ask that a matter be put on a future agenda.
4.	New Business and/or focused policy discussions a. Board Members Election
5.	Information-Only Items (Board members may request any item be placed on the discussion agenda) a. LT Check-in: The Nuts and Bolts of Partnership
6.	Board Member Discussion Items Chair Gervasi
7.	Adjournment (Action) Chair Gervasi

Call to Order

BACKGROUND INFORMATION	Chair Gervasi

Approval of the Consent Agenda

RECOMMENDATION

ACTION

<u>BACKGROUND INFORMATION</u> ------ (Action) Chair Gervasi MOTION TO APPROVE THE CONSENT AGENDA FOR THE JANUARY MEETING.

Items for approval:

- a. Approval of Agenda
- b. Approval of December 7, 2020 Meeting Minutes
- c. Approval of the Personnel Report

Approval of the Agenda

RECOMMENDATION

MOTION TO APPROVE THE AGENDA FOR THE JANUARY MEETING

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	members of the Board may respond to comments made by those who have addressed the Board, may
	ask staff to review a matter, or may ask that a matter be put on a future agenda.
4.	New Business and/or focused policy discussions
	a. Board Members Election President Tomlin
	b. Audit Report(Action) VP Finance Williams
	c. Policy numbers 502, 503 and 504: First Reading
5.	Information-Only Items (Board members may request any item be placed on the discussion
	agenda)
	a. LT Check-in: The Nuts and Bolts of Partnership
	b. Accreditation Prep: Partnership Questions
	c. Financial Report
	d. President's Report
6.	Board Member Discussion Items Chair Gervasi
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7.	Adjournment (Action) Chair Gervasi

December 7, 2020 Board of Education Meeting Minutes

Date: Monday, December 7, 2020

TBCC Board Meeting - Zoom – 5:00pm – 7:00pm

Members in Attendance: Kathy Gervasi, Mary Faith Bell, Mary Jones, Pam Zweifel, Betsy McMahon, Jennifer Purcell, and Tamra Perman

Members Not in Attendance: All in Attendance

TBCC Staff in Attendance: President Ross Tomlin, Director Pat Ryan, VP Rhoda Hanson, Director Erin McCarley, VP Kyra Williams, Executive Director Heidi Luquette, Director Sheryl Neu, Director Arlene Soto, VP Teresa Rivenes, Faculty Member Michael Weissenfluh and Executive Assistant Candi Merrill

Guests in Attendance: Jude Schlotzhauer, student employee - TBCC Food Pantry

Call to Order • Acknowledge Guests (agenda item 1)----- Chair Gervasi Chair Gervasi called the meeting to order at 5:00pm.

No changes were requested to the November, 2020 Board Meeting Minutes or to the December 7, 2020 Board Meeting Agenda.

Pam Zweifel made a motion to approve the consent agenda. Betsy McMahon seconded the motion. **The motion carried.**

Invitation for Public Comment (agenda item 3) ------ Chair Gervasi There were no public comments.

New Business and/or focused policy discussions (agenda item 4)

The Board had no questions or comments. Betsy McMahon made a motion to accept the President's revised goals for 2020-2021. Pam Zweifel seconded the motion. **The motion carried**.

Information-Only Items (Board members may request any item be placed on the discussion agenda) (agenda item 5)

The SBDC facilitated loans to small businesses for PPE and advised many regarding business operations during Covid and getting Covid-related loans and grants. The SBDC usually serves 110 clients in a year; this year the organization has served 158 clients to date. SBDC advised Fishermen (a new client base) on securing and using PPE.

Jude Schlotzhauer, student employee, recapped the improvements made to the TBCC Food Pantry this year making it more easily accessible during all hours the campus is open, and providing more useful items, including personal care items that are not available through other community food banks.

LT Check-in: Open Education Resources (agenda item 5d) ... Faculty Member Weissenfluh Mr. Weissenfluh reported on Open Education Resource use at TBCC and the Oregon Community College Distance Education Consortium (OCCDEC), whose purpose is to reduce the cost of instructional technology for colleges in the consortium.

Mr. Weissenfluh mentioned that faculty were feeling anxious at the beginning of Fall term but have settled in. They are happy to have the opportunity to teach online, and happy with the new hyflex classrooms. Even those who teach face-to-face in the classroom are comfortable with the safety precautions taken by TBCC leadership to prevent the spread of Covid.

The board had no questions or concerns.

Logo Redesign Update (agenda item 5e) Executive Director Luquette

Executive Director Luquette presented the last developments in the TBCC logo redesign project. The design team has not finalized the logo yet, but is getting very close. The board was shown elements of the new design, including a mark that represents the five local rivers. Altogether, the new logo will be visually strong, modern, simple and easy to reproduce in a number of ways.

One concern was voiced by two board members: that the words "community college," in the draft logo appears to be receding into the background because of the color used in the type and they wondered if it could be made a bit more bold. Executive Director noted the comment and will pass it along to the designers.

- The next Board meeting will be at 5:00 on January 4, 2021 on Zoom.
- The next Extended Staff meeting is January 22, but we will be having a short All-Staff meeting this Thursday, December 10. The business portion will be brief, the biggest part of the meeting will be a celebration of our successes during the last two difficult terms. We will send the meeting invitation and Zoom link out to Board members.

- The College will be closed December 21-25 and Dec 1 Jan 1.
- Winter term starts January 11.

Updates:

- The OCCA Conference was held virtually in November. VP Rivenes presented one of the sessions. Kathy Gervasi and Betsy McMahon attended the conference and remarked that it was well worth the time.
- The November OCCA/OPC Board meeting addressed the issue of colleges marketing in other college's districts.
- The Mechtronics building sale closed on Monday, November 30. The Mechtronics sign has already been taken down. As soon as the new TBCC logo is ready, a temporary sign will be put up. The new building will be called The Center for Industrial Technology. We received about half the purchase price of the building in donations and are hoping to get more grants to help with the cost of rennovations.
- Our virtual social get together on Zoom on December 2 was fun. We will schedule another in Winter term.
- Current COVID Plan information: The Governor's restrictions did not have an impact on TBCC's day to day operations, but it did mean that the graduation ceremony had to be cancelled.
- The graduation ceremony planned for the 2020 graduates on December 12 was cancelled
 due to rising number of Covid cases in Tillamook County and tighter restrictions on public
 gatherings. The graduates were not interested in a virtual graduation ceremony. They will
 be invited to a ceremony of their own in June 2021 or, when we are able to gather again.
- The Governor's budget came out on December 1st. In this budget, community colleges are flat-funded. It does include \$8M in matching funds for TBCC's capital construction project and TBCC is the highest priority for construction; if there are any funds available for capital construction when the budgeting process is finished, we should get it. The Governor's budget is the floor. We may get more than that, but we won't get less. The Legislature's budget talks will begin in January. We will begin right away lobbying legislators for an increase in operating funds.

The Board had no further questions on the President's report.

Board Member Discussion Items (agenda item 6) ------ Chair Gervasi There were no Board Member Discussion items.

Adjournment (agenda item 7) ------ (Action) Chair Gervasi Tamra Gammon made a motion to adjourn the Board Meeting. Betsy McMahon seconded the motion. **The motion carried.** The Board meeting ended at 7:16pm.

Personnel

RECOMMENDATION

CONSENT AGENDA

BACKGROUND INFORMATION	Director Ryan
------------------------	---------------

Position Title	Application Review Begins	Start Date	Comment	Screening Committee Chair	
Ongoing postings for tutors and adjunct instructors	As received		Filled as needed		

Position Change:

Sarah Miller from Online Instruction Specialist to Online Instruction Coordinator.

Effective December 1, 2020.

Invitation of Public Comment

RECOMMENDATION

AVAILABLE AT BOTH THE BEGINNING AND END OF THE MEETING IS AN OPPORTUNITY FOR THE PUBLIC TO COMMENT ON ANY ISSUE WITHIN THE JURISDICTION OF THE TILLAMOOK BAY COMMUNITY COLLEGE BOARD OF EDUCATION. THE BOARD CHAIR MAY DETERMINE REASONABLE TIME, SPACE AND MANNER LIMITATIONS. AT THE CONCLUSION OF PUBLIC COMMENT, INDIVIDUAL MEMBERS OF THE BOARD MAY RESPOND TO COMMENTS MADE BY THOSE WHO HAVE ADDRESSED THE BOARD, MAY ASK STAFF TO REVIEW A MATTER, OR MAY ASK THAT A MATTER BE PUT ON A FUTURE AGENDA.

NEW BUSINESS AND/OR FOCUSED POLICY DISCUSSIONS

DISCUSSION	3
RECOMMENDATION	
BACKGROUND INFORMATION	Chair Gervasi

Board Member Elections

RECOMMENDATION

INFORMATION ONLY

BACKGROUND INFORMATION President Tomlin

It is that time again to look at which board positions are up for election in May. This year we have three board positions that will be on the spring ballot. Attached in the packet is information on the deadlines for each step of the process, along with the SEL190 form that needs to be filled out and submitted to the County Clerk by March 18.

Board Member terms expiring in June 2021 and up for election

- Zone 2, Pamela Zweifel
- Zone 3, Kathy Gervasi
- Tamra (Gammon) Perman, At large

Dates/Deadlines:

Positions up for election to be published in Headlight Herald: ------ 1st week of Feb
 Candidates file SEL 190 Form with \$10 filing fee: ----- between Feb 6 and March 18
 Election: ----- May 18

Conduct of Elections	March 9	May 18	September 21	November 2
Last day to mail ballots to military/overseas voters	January 23	April 3	August 7	September 18
First day to mail ballots to out of state voters	February 8	April 19	August 23	October 4
Last day to register to vote	February 16	April 27	August 31	October 12
First day to mail ballots	February 17	April 28	September 1	October 13
Last day to mail ballots to voters without daily mail service	February 19	April 30	September 3	October 15
Last day to mail ballots	February 23	May 4	September 7	October 19
Last day required to mail absentee/replacement ballots	March 7	May 16	September 12	October 31

District Candidates	March 9	May 18	September 21	November 2
Last Day for County Elections Official to Publish → notice of district board election (ORS 255.075)	November 28	February 6	June 8	July 27
Last Day to file with County Elections Official → verified signatures or \$10 filing fee (ORS 255.235)	January 7	March 18	July 22	September 2
→ a statement for inclusion in county voters' pamphlet	January 11	March 22	July 26	September 7

- **County and City Candidates:** Deadlines applicable to county and city office are not included on this calendar. Candidates for those offices, unless otherwise provided for by charter or ordinance, are elected at the primary or general election. If a county or city charter provides for candidates to be elected at an election other than the primary or general election but does not specify a deadline or adopts the statutory filing deadline, ORS 249.722 applies.
- **District Candidates:** The enabling statutes, or principle act, of a district specifies how board members are elected. Most districts, as defined in ORS 255.012, elect board members at the regular district election which is held in May of odd numbered years or at the Primary or General Election. The March, September and November deadlines included above, are only applicable if the election is a district's first election to elect board member (ORS 255.235(2)(a)). They are not included in the daily calendar.

County, City, District Measures	March 9	May 18	September 21	November 2
Last Day for County or City Governing Body to File with I	ocal Elections Offic	ial		
→ ballot title for publication of notice	December 18	February 26	July 2	August 13
or				
→ referral text for drafting of ballot title				
Last Day for Local Governing Body to File with County El	ections Official			
→ Form SEL 801 Notice of Measure Election - County	January 7	March 18	July 22	September 2
Form may only be filed upon completion of the b	allot title challenge p	process.		
→ Form SEL 802 Notice of Measure Election - City	January 7	March 18	July 22	September 2
Form may only be filed upon completion of the b	allot title challenge p	orocess.	•	·
→ Form SEL 803 Notice of Measure Election – District	January 7	March 18	July 22	September 2
Form may not be filed until after the deadline for of the ballot title challenge process.	the immediately pro	eceding election h	as passed and only u	pon completion
Last Day to File with County Elections Official				
→ arguments for inclusion in county voters' pamphlet	January 11	March 22	July 26	September 7

Candidate Filing

District SEL 190 rev 09/19 ORS 255.235

This form must be filed	d with county elections offic	ial. All info	rmation must be completed	d or the form	n will be rej	ected.
2021 District Election Filing	Dates					
Candidate Filing February 6	5, 2021 to March 18, 2021		Withdrawal Date March 1	18, 2021		
This filing is an	Origina	al		Amendmer	nt	
Office Information						
Filing for Office of:						
District, Position or County:						
Filing Information						
Filing with the required	\$10.00 fee					
Prospective Petition						
Candidate Information						
Name of Candidate		1			T	<u> </u>
First	MI	Last			Suffix	Title
Have vary would like vary w	ours to suppose on the hallot					
How you would like your na	ame to appear on the ballot					
Candidate Residence/Route	e Address					
Street Address			City		State	Zip
Candidate Mailing Address	and Contact Information: O	nly one nho	one number is required			
Street Address or PO Box	and contact information.	iny one pin	City		State	Zip
			3.34		1	
Work Phone	Home Phone		Cell Phone	Fax		
			Τ			
Email Address			Web Site, if applicable			
Race and Ethnicity Option	nal					
Occupation (procent ample	yment) If no relevant experie	onco Nono	or NA must be entered			
Occupation (present emplo	yment) ii no relevant expent	ence, None	of NA must be entered.			
Occupational Background (previous employment) If no	relevant ex	operience. None or NA must	be entered		
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Agenda Item 4.a.2							
Educational Background (schools attended) If no relevant experience, None or NA must be entered.							
Last Grade completed	Diploma/Degree/Certificate	Course of Study					
Educational Background (other) Attach a separate sheet if necessary.							
inted) If no relevant exper	ience, None or NA must be ente	ered.					
	Last Grade completed	relevant experience, None or NA must be entered. Last Grade completed Diploma/Degree/Certificate					

Campaign Finance Information (not applicable to candidates for federal office)

A candidate must file a Statement of Organization not later than three business days of first receiving a contribution or making an expenditure and no later than the deadline for filing a nominating petition, declaration of candidacy, or certificate of nomination, whichever occurs first, unless they meet the criteria for an exemption. To meet the criteria, the candidate must serve as their own treasurer, not have an existing candidate committee, and not expect to spend or receive more than \$750 during the entire calendar year (including in-kind contributions and personal funds).

If you have an existing candidate committee you must amend the statement of organization not later than 10 days after a change in information. This includes changes to the election you are active in and the office you are running for.

See the Campaign Finance Manual for the procedural and legal requirements of establishing and maintaining a candidate committee.

By signing this document, I hereby state that:

- → I will qualify for said office if elected
- → All information provided by me on this form is true to the best of my knowledge



Warning

Supplying false information on this form may result in conviction of a felony with a fine of up to \$125,000 and/or prison for up to 5 years. (ORS 260.715). A person may only file for one lucrative office at the same election. (ORS 249.013 and ORS 249.170)

Candidate's Signature Date Signed

Audit Report

RECOMMENDATION

ACTION ITEM - ACCEPT AND APPROVE FOR FILING AND DISTRIBUTION THE 2019-2020 ANNUAL FINANCIAL REPORT

BACKGROUND INFORMATION......VP Williams

Vice President Williams will be prepared to present the Annual Financial Report and address questions.

Auditing standards require formal written communications between the auditor and the Board. A letter from the auditor is included on the following page. VP Williams will be prepared to address the letter.

Due to the size of the report, the full audit report will be sent as a separate PDF from the board packet for you to review.

KENNETH KUHNS & CO.

CERTIFIED PUBLIC ACCOUNTANTS
570 LIBERTY STREET S.E., SUITE 210
SALEM OREGON 97301-3594

TELEPHONE (503) 585-2550

December 12, 2020

Board of Education Tillamook Bay Community College Tillamook, Oregon

We have audited the financial statements of Tillamook Bay Community College as of and for the year ended June 30, 2020, and have issued our report thereon dated December 12, 2020. Professional standards require that we provide you with information about our responsibilities under generally accepted auditing standards, as well as certain information related to the planned scope and timing of our audit. We have communicated such information in our letter to you dated June 25, 2020. Professional standards also require that we communicate to you the following information regarding significant audit findings related to our audit.

Qualitative Aspects of Accounting Practices

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by Tillamook Bay Community College are described in Note 1 to the financial statements. No new accounting policies were adopted and the application of existing policies was not changed during the year. We noted no transactions entered into by the College during the 2019-20 year for which there is a lack of authoritative guidance or consensus. All significant transactions have been recognized in the financial statements in the proper period.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most significant estimate affecting the College's financial statements is the Net Pension Liability. The Net Pension Liability is an estimate of the College's proportionate share of the Public Employees Retirement System (PERS) Plan's unfunded portion of the total pension liability at a specific point in time. The unfunded portion will change from one year to the next and is based on assumptions about the probability of the occurrence of events far into the future. The amount was actuarially determined with management input. We evaluated the key factors and assumptions used to develop the College's proportionate share of the net pension liability in determining that it is reasonable in relation to the financial statements as a whole.

Certain financial statement disclosures may be particularly sensitive because of their significance to financial statement users. There were no significant sensitive financial statement disclosures for the 2019-20 year.

Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in dealing with management in performing and completing our audit.

Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are trivial, and communicate them to the appropriate level of management. There were no corrected or uncorrected misstatements detected as a result of audit procedures that management considered material, either individually or in the aggregate, to the financial statements as a whole.

Disagreements with Management

For purposes of this letter, professional standards define a disagreement with management as a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the independent auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

Management Representations

We have requested certain representations from management that are included in the management representation letter dated December 12, 2020.

Management Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the College's financial statements or a determination of the type of independent auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

Other Audit Findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the College's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

This information is intended solely for the use of the Board of Education and management of Tillamook Bay Community College and is not intended to be and should not be used by anyone other than these specified parties.

Sincerely.

Kenneth Kulne & Co.

Kenneth Kuhns & Co.

Student Services Policies

RECOMMENDATION

FIRST READING

BACKGROUND INFORMATION VP Hanson

The Student Services Department is recommending three new board policies (502 Admission, 503 Advising, and 504 Recruitment) to meet the requrements of both Accreditation and the Office of Civil Rights. This is the first reading for the board to consider these three new policies. They have been shared with both Leadership Team and College Council.

Page 1 of 1

Admission Policy

Article Number: 502

Approved:

Reference: AR E010

502.1 Admission

Tillamook Bay Community College maintains an open admissions policy and welcomes all students who wish to obtain a quality education regardless of their educational background.

Page 1 of 1

Advising Policy

Article Number: 503

Approved:

Reference: AR E011

503.1 Advising

The college recognizes and supports quality academic advising as a critical component of the educational experience. At Tillamook Bay Community College, Career Education Advisors provide students with information and recommendations regarding academic planning, including areas of study, course selection, academic concerns, academic standing, graduation, and transfer preparation.

Page 1 of 1

Recruitment Policy Article Number: 504

Article Number. 5

Approved:

Reference: AR E012

504.1 Recruitment

College Personnel seek to recruit prospective students in all parts of Tillamook County by providing community outreach throughout the area and distributing information regarding educational opportunities for all types of programs: continuing education, community education, pre-college education (GED), college preparation, and undergraduate education.

Agend	a	Ite	m	5
January	1 4	, 20	02	1

Information Only Items				
RECOMMENDATION INFORMATION ONLY				
BACKGROUND INFORMATION	Chair Gervasi			

LT Check-In: The Nuts and Bolts of Partnershp

RECOMMENDATION

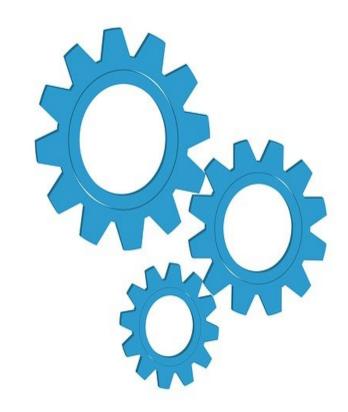
INFORMATION ONLY

TBCC has extremely strong partnerships, which is not always the norm in higher education. Given the size of our county, and the scope of our work, we feel strongly that we be responsive to the needs and requests of our community. VP Rivenes presented a workshop on Partnerships that Work in November at the OCCA conference. Per Board request, this presentation will be presented here (see attached slides). The purpose of this presentation is to share our perspective, our decision making, our process, and examples of existing partnerships currently in existence within the Office of Instruction at TBCC.

Partnerships that Work

THE NUTS AND BOLTS OF DESIGNING A PARTNERSHIP THAT WORKS FOR STUDENTS, SCHOOLS AND INDUSTRY

TERESA RIVENES, PHD
VICE PRESIDENT OF INSTRUCTION
TILLAMOOK BAY COMMUNITY COLLEGE





Problem Statement

So often industry reports that they do not feel listened to, that colleges are slow to respond, or that colleges attempt to fit industry needs into existing programs. This feels like forcing a square peg into a round hole. If we think differently, listen, and build what industry is truly asking for, we benefit all partners. Ultimately, we create relevant jobs and we help students develop the skills needed for those jobs.





Partnership is...

Definition (Dictionary):

A partnership is an arrangement where parties, known as business partners, agree to cooperate to advance their *mutual interests*. The partners in a partnership may be individuals, businesses, interest-based organizations, schools, governments or combinations. Organizations may partner to *increase the likelihood of each achieving their mission and to amplify their reach*.



Partnership Basics

- Clear Expectations
- 2) Make Your Partner Your Team
- 3) Teams WIN
- 4) Time & Space to Grow
- 5) Honesty & Transparency

March 2019	Invited partners in our county to the table for a listening session. We listened, they talked about their needs.
July 2019	We came back with a proposal based upon what partners asked for.
August 2019	Partners confirmed we had developed what they were asking for, but asked us to research SOWIB model.
October 2019	We brought research back, our Healthcare Steering Committee made decision on pathway(s) for our area.
Oct/Nov 2019	Marketing First Healthcare Career Fair
Present	Curriculum in development and approval process



Test, Go, Deep Dive...

1) Have set criteria in advance to "test" partnerships

- ✓ Is this in-line with the MISSION of the college
- ✓ Is there mutual benefit to ALL parties and is there clearly defined equitable contributions from all parties?
- ✓ Do we have partner, community and student buy-in?
- Can we assume this risk and is the risk level acceptable?
- Customer Service follow up

2) Once the "test" is a "GO" have a set criteria to evaluate next steps

- Is there a local or regional need?
- ✓ Is there someone already do this (and if so, can we bring them in)?
- ✓ Is this the best solution?
- ✓ Does this lead to a living wage job?
- ✓ Is this part of a larger career ladder that we are interested in building or already have?
- ✓ Is there data to suggest that this program/partnership can attract, enroll, retain & graduate enough students to cover the bottom line costs over the next 5-10 yrs?

Deep Dive after the preliminary "GO"

- Costs (develop budget)
- ✓ Faculty (Support time, availability, hirability)
- Establish partner commitments formally



Truck Driving

- 1) Community Ask
- Met Test, GO, Deep Dive but was not part of path the college was interested in building. Solution: Non-credit Training Certificate
- 3) Equipment & Instructors
- 4) Who's doing it well?
- 5) Financing, Grants and Simulator (brought in multiple new partners)
- 6) Advisory Committee



Education

- Regional partnership with multiple partners already at the table
- Met Test, GO, Deep Dive but was part of path the college was interested in building. Solution: Transfer Degree in Education
- Grew partners and shared resources (e.g. NWRESD, OCCC, K-12, Western)
- 4) Create winning opportunities



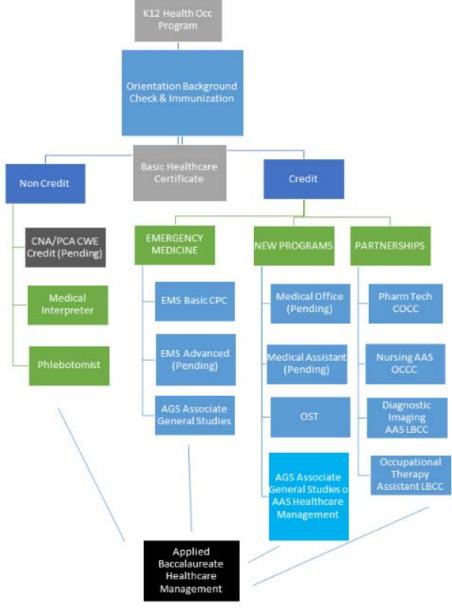
Healthcare

- 1) K-12 Ask
- Met Test, GO, Deep Dive and was part of path the college was interested in building. Solution: Healthcare Pathway





Product





Product

Proposed TBCC Healthcare Pathway

Agenda Item 5.a.1 January 4, 2021

Name Program	Course Details	Additional Items	Jobs
K12 Health OCC Program	MP111, HE110, HE112, CG130H, BI100 (Pending), Phlebotomy,		CNA/PCA
Basic Healthcare Certificate	MP111, HE 110/HE112, CG130H, BI I00/112, CWE 280	Background, Immunizations	CNA/PCA
EMS Basic	EMS 100, EMT105, EMT106	Background, Immunizations	EMT
EMS Certificate	EMT105, EMT106, HE110, HE112, MP111	Background, Immunizations	EMT
Phlebotomy	Phlebotomy Part 1 and 2	Background, Immunizations	Phlebotomist
EMS Advanced	TBD	Background, Immunizations	EMS
Medical Office	TBD	Background, Immunizations	Medial Office
Medical Assistant	TBD	Background, Immunizations	MA
Occupational Skills Training (OST)	TBD	Background, Immunizations	Wide Variety i.e. Billing Coding/

Proposed Timeline

Research	Proposal Addisory Committee Design Program Curriculum Review Experience/Clin Sites		
Estimated Timeline			
March-July 2019	Meet with local regionals partners and research other healthcare programs.		
July 2019	Propose Healthcare Pathway		
Aug 2019	Establish TBCC Healthcare Advisory Committee		
Aug-Sept 2019	Launch 1 st HC Orientation		
Sept-Nov 2019	Develop HC Pathway: Curriculum Outline, Assessments, Clinical Requirements, Instructors, Promotional Materials		
Oct 2019	Winter Healthcare Career Fair		
Nov 2019	Launch 1st Healthcare Advisory Committee Review of curriculum sequence		
Nov-Dec	Offer 2 nd HC Orientation		
Jan 2020	Submit Certificates for approval (HECC, NWCCU)		
Jan 2020	EMS/Phlebotomy Program Start		
Feb 2020	Hold follow up HC Steering Committee Meeting		
Mar-May	Develop skills assessments and final exams		
Mar 2020	Potentially launch year 1 Medical Office and Medical Assistant Program		



Construction

- 1) Community Ask
- 2) Met Test, did not meet GO
- 3) Solution: Re-direct partners to k-12 and facilitated discussion
- 4) Customer Service



ABS/GED

- 1) TBCC Ask
- 2) Met Test and GO. Struggled at Deep Dive due to unreimbursed costs
- 3) Explored partnerships- think outside of the box to find a win-win
- 4) Continually re-visit



Partner Commitment



- Money
- Marketing
- Advisory Committee
- Communication and feedback
- Teachers
- Clinical sites and job placements
- Supplies, teaching materials, professional development, resources
- Healthcare career fairs, school visits, etc.
- Students (employees)
- Scholarships, financing
- Space
- The sky is the limit...



Questions





Accreditation Prep: Partnership Questions

RECOMMENDATION

INFORMATION ONLY

The NWCCU accreditors will be interested in the TBCC Partnerships. Based on the Partnerships presentation, we have a few questions for the board to answer;

- 1. Do you understand how partnerships are created in the Office of Instruction?
- 2. Do you understand what the brainstorm, planning and execution stages are?
- 3. How would you sum all of this up and talk about partnerships with accreditors?

Financial Report

RECOMMENDATION

INFORMATION ONLY

BACKGROUND INFORMATION	VP Williams

The report for the month of November 2020 is available for your review.

Agenda Item 5.C. Attachment #1
Tillamook Bay Community College
Unaudited Summary Financial Information
General Fund
Fiscal Year-to-Date Ended November 2020
41.67% of fiscal year elapsed

		FΥ	2019-2020			F	Y 2020-2021	
	 Annual		11/30/19	Percentage	Annual		11/30/20	Percentage
	Budget		Actual	of Budget	Budget		Actual	of Budget
Resources								
Beginning Fund Balance	\$ 1,592,675	\$	1,626,567.03	102.13%	\$ 1,600,000	\$	1,840,987.35	115.06%
State	\$ 1,979,868	\$	1,085,088.05	54.81%	\$ 2,419,566	\$	1,236,913.91	51.12%
Property Taxes	\$ 1,336,834	\$	785,094.06	58.73%	\$ 1,402,498	\$	1,221,147.21	87.07%
Local Contracts	\$ 74,000	\$	24,000.00	0.00%	\$ 74,000	\$	9,600.00	12.97%
Tuition	\$ 973,507	\$	370,055.75	38.01%	\$ 942,100	\$	407,088.53	43.21%
Fees	\$ 191,406	\$	80,708.20	42.17%	\$ 231,377	\$	110,291.00	47.67%
Sale of Goods	\$ 4,500	\$	1,635.76	36.35%	\$ 4,500	\$	2,374.70	52.77%
Interest	\$ 100,000	\$	49,448.93	49.45%	\$ 115,000	\$	21,725.46	18.89%
Rental	\$ 18,000	\$	6,175.00	34.31%	\$ 18,000	\$	5,000.00	27.78%
Miscellaneous	\$ 10,000	\$	12,510.84	125.11%	\$ 30,000	\$	12,844.70	42.82%
Transfers	\$ 423,175	\$	43,007.01	10.16%	\$ 412,816	\$	15,346.30	3.72%
Total resources	\$ 6,703,965	\$	4,084,290.63	60.92%	\$ 7,249,857	\$	4,883,319.16	67.36%
Expenditures								
Instruction	\$ 1,939,492	\$	628,426.16	32.40%	\$ 2,092,856	\$	769,342.27	36.76%
Instructional Support	\$ 542,330	\$	225,211.65	41.53%	\$ 679,872	\$	256,637.82	37.75%
Student Services	\$ 544,135	\$	197,244.91	36.25%	\$ 608,847	\$	223,145.39	36.65%
College Support	\$ 1,685,232	\$	643,668.72	38.19%	\$ 1,824,031	\$	691,176.71	37.89%
Plant Operation	\$ 396,855	\$	157,421.52	39.67%	\$ 383,607	\$	125,396.50	32.69%
Transfers	\$ 288,000	\$	64,772.26	22.49%	\$ 293,000	\$	70,996.31	24.23%
Contingency	\$ 107,921	\$	-	0.00%	\$ 167,644	\$	-	0.00%
Total expenditures	\$ 5,503,965	\$	1,916,745.22	34.82%	\$ 6,049,857	\$	2,136,695.00	35.32%
Ending fund balance	\$ 1,200,000	\$:	2,167,545.41	180.63%	\$ 1,200,000	\$	2,746,624.16	228.89%

	Fund		Beginning		2020-2021		2020-2021		Ending		2020-2021 Spendable		2019-2020 Prior Year
	No.	F	und Balance		Revenue	E	Expenditures	F	Fund Balance		Budget		xpenditures
Nursing Program Agreement	2010	\$	-	\$	-	\$	-	\$	-	\$	40,000	\$	11/30/2019 -
Tillamook Works	2030		14,611.42	\$	16,896.52	\$	31,562.72	\$		\$	80,342	\$	
Dollar General Grant United Way Literacy Grant	2150 2160			\$	-	\$ \$		\$	-	\$	10,000	\$	3,500.00 266.00
Pathways Grant	2250	\$	-	\$	8,935.30	\$	14,594.51	\$	(5,659.21)	\$	29,707	\$	4,898.96
Industrial Maintenance Tech SBDC Federal Grant	2260 2300		32,305.73	\$	31,250.00	\$	44,561.70 12,712.55	\$	18,994.03 (12,712.55)	\$	34,904 33,000	\$	2,682.65 14,345.33
SBDC State Grant	2310			\$		\$	13,689.67	\$		\$	72,000	\$	31,287.46
SBDC Program Income	2320		98,346.67	\$	18,795.00	\$	12,704.87	\$		\$	70,337	\$	20,635.94
SBDC Rural Outreach Grant SBDC CARES Act	2330 2331		30,302.65	\$	8,501.49	\$ \$	5,813.98 14,174.62	\$	24,488.67 (5,673.13)	\$ \$	10,000	\$	-
EDC Contract	2350	\$	-	\$	36,773.48	\$	62,169.37	\$		\$	155,055	\$	47,205.35
Visit Tillamook Coast Contract	2370 2400		-	\$	-	\$ \$	- 5 761 00	\$	- (F 764 00)	\$	- 52,078	\$	129,340.38
TEC Vocational Education Grant Food Pantry	2480		1,233.69	\$	-	\$	5,761.00 701.04	\$	(5,761.00) 532.65	\$	52,076	\$	8,007.44 -
Connect2Complete	2530	\$	-	\$	-	\$	-	\$	-	\$	-	\$	6,214.45
ASPIRE Program Student Success Grant	2540 2560		3,444.32	\$	- 51,941.85	\$	31,954.05	\$	3,444.32 19,987.80	\$ \$	70,000	\$	33,873.41
STEP Grant	2580		16,703.56	\$	14,652.76	\$	18,490.00	\$	12,866.32	\$	42,176	\$	14,098.72
Pathways to Opportunity	2590		9,126.35	\$	-	\$	14,889.43	\$	(5,763.08)	\$	18,750	\$	3,278.37
Guided Pathways Implementation CARES Act Institutional - Section 1	2610 2701		20,810.45	\$	- 11,747.14	\$ \$	46,393.47	\$	20,810.45 (34,646.33)	\$	18,000	\$	2,836.92
CARES Act Institutional - Section 2	2702		-	\$	8,106.08	\$	8,106.08	\$	-	\$	-	\$	-
CARES Act Institutional - Section 3	2703		-	\$	8,885.00	\$	9,129.50	\$		\$	-	\$	-
Partners for Rural Innovation Operations Capital Depreciation & Maintenance Fund	2890 2900		15,123.52 875,802.68	\$ \$	8,815.08 3,449.19	\$ \$	17,383.97	\$	6,554.63 879,251.87	\$ \$	39,900 35,000	\$	16,418.10 -
Timber Tax Reserve Fund	2910	\$	3,616,304.28	\$	113,417.66	\$	-	\$		\$	480,200	\$	-
PRI Capital Maintenance Fund	2920		40,861.59	\$	40,182.82	\$	-	\$	81,044.41	\$	20,000	\$	-
Strategic Investment Fund	2950	\$	1,336,565.22	\$	5,263.82	\$	-	\$	1,341,829.04	\$	353,054	\$	-
Total Special Fund		\$	6,111,542.13	\$	387,613.19	\$	364,792.53	\$	6,134,362.79	\$	1,664,503	\$	338,889.48
Schedule of Special Fund borrowing from General Fund			Ending		Less				Ending Cash				
· -			Fund		Accounts		Add		Balance				
			Balance		Receivable		Liabilities		11/30/2020				
Total of Grants that borrow from the General Fund		\$	(66,427.29)	\$	-	\$	-	\$	(66,427.29)				
Total of Grants & Reserves that are not borrowing from the Genera	l Fund	\$	6,200,790.08	\$	502.50	\$	-	\$	6,200,287.58				
_				\$	502.50	•							
Total Special Fund		Ф	6,134,362.79	Ф	502.50	Ф	-	Ф	6,133,860.29				
	Fund		Beginning Fund		2020-2021		2020-2021		Ending Fund		2020-2021 Spendable		2019-2020 Prior Year
	No.										Budget		xpenditures
	INO.		Balance		Revenue	E	Expenditures		Balance		Duaget	E	nponana.co
Community Education						E	•	¢			=	E	
Community Education Driver Education Program	3100 3110		15,259.72 5,790.45		1,712.00	t	3,890.41	\$	13,081.31		21,402 5,790	E	4,552.23 3,048.50
Driver Education Program Summer Term Fund	3100 3110 3120		15,259.72 5,790.45		1,712.00 - -	E	3,890.41	\$ \$	13,081.31 5,790.45		21,402 5,790	E	4,552.23 3,048.50 31,582.82
Driver Education Program Summer Term Fund TBCC Store	3100 3110 3120 3200		15,259.72 5,790.45 - 9,227.27		1,712.00 - - 1,141.72	E	3,890.41 - - 167.37	\$ \$ \$	13,081.31 5,790.45 - 10,201.62		21,402 5,790 - 4,550	E	4,552.23 3,048.50 31,582.82 526.47
Driver Education Program Summer Term Fund	3100 3110 3120		15,259.72 5,790.45		1,712.00 - -	E	3,890.41	\$ \$	13,081.31 5,790.45 - 10,201.62 13,071.29		21,402 5,790	E	4,552.23 3,048.50 31,582.82
Driver Education Program Summer Term Fund TBCC Store Customized Training Projects Truck Driving Program Truck Driving Simulator	3100 3110 3120 3200 3300 3310 3320		15,259.72 5,790.45 - 9,227.27 12,771.29 (14,412.06) (3,965.21)		1,712.00 - - 1,141.72 600.00 61,700.00 49,802.98	E	3,890.41 - 167.37 300.00 30,143.05 17,138.41	\$ \$ \$ \$ \$	13,081.31 5,790.45 - 10,201.62 13,071.29 17,144.89 28,699.36		21,402 5,790 - 4,550 32,595 223,875 29,177	E	4,552.23 3,048.50 31,582.82 526.47 7,433.76 43,113.14 117,601.85
Driver Education Program Summer Term Fund TBCC Store Customized Training Projects Truck Driving Program	3100 3110 3120 3200 3300 3310		15,259.72 5,790.45 - 9,227.27 12,771.29 (14,412.06)		1,712.00 - 1,141.72 600.00 61,700.00	E	3,890.41 - 167.37 300.00 30,143.05	\$ \$ \$ \$	13,081.31 5,790.45 - 10,201.62 13,071.29 17,144.89 28,699.36		21,402 5,790 - 4,550 32,595 223,875	_	4,552.23 3,048.50 31,582.82 526.47 7,433.76 43,113.14
Driver Education Program Summer Term Fund TBCC Store Customized Training Projects Truck Driving Program Truck Driving Simulator	3100 3110 3120 3200 3300 3310 3320		15,259.72 5,790.45 - 9,227.27 12,771.29 (14,412.06) (3,965.21)	\$	1,712.00 - - 1,141.72 600.00 61,700.00 49,802.98		3,890.41 - 167.37 300.00 30,143.05 17,138.41	\$ \$ \$ \$ \$ \$	13,081.31 5,790.45 - 10,201.62 13,071.29 17,144.89 28,699.36		21,402 5,790 - 4,550 32,595 223,875 29,177		4,552.23 3,048.50 31,582.82 526.47 7,433.76 43,113.14 117,601.85
Driver Education Program Summer Term Fund TBCC Store Customized Training Projects Truck Driving Program Truck Driving Simulator TBCC Vending Total Enterprise Fund	3100 3110 3120 3200 3300 3310 3320 3400		15,259.72 5,790.45 -9,227.27 12,771.29 (14,412.06) (3,965.21) 4,754.71 29,426.17	\$	1,712.00 - 1,141.72 600.00 61,700.00 49,802.98 1,155.81 116,112.51		3,890.41 167.37 300.00 30,143.05 17,138.41 397.21 52,036.45	\$ \$ \$ \$ \$ \$ \$	13,081.31 5,790.45 - 10,201.62 13,071.29 17,144.89 28,699.36 5,513.31 93,502.23		21,402 5,790 - 4,550 32,595 223,875 29,177 8,500 325,889		4,552.23 3,048.50 31,582.82 526.47 7,433.76 43,113.14 117,601.85 1,042.19 208,900.96
Driver Education Program Summer Term Fund TBCC Store Customized Training Projects Truck Driving Program Truck Driving Simulator TBCC Vending	3100 3110 3120 3200 3300 3310 3320		15,259.72 5,790.45 - 9,227.27 12,771.29 (14,412.06) (3,965.21) 4,754.71	\$	1,712.00 - 1,141.72 600.00 61,700.00 49,802.98 1,155.81		3,890.41 - 167.37 300.00 30,143.05 17,138.41 397.21	\$ \$ \$ \$ \$ \$	13,081.31 5,790.45 - 10,201.62 13,071.29 17,144.89 28,699.36 5,513.31 93,502.23		21,402 5,790 - 4,550 32,595 223,875 29,177 8,500		4,552.23 3,048.50 31,582.82 526.47 7,433.76 43,113.14 117,601.85 1,042.19
Driver Education Program Summer Term Fund TBCC Store Customized Training Projects Truck Driving Program Truck Driving Simulator TBCC Vending Total Enterprise Fund PERS Pension Bond Fund	3100 3110 3120 3200 3300 3310 3320 3400		15,259.72 5,790.45 9,227.27 12,771.29 (14,412.06) (3,965.21) 4,754.71 29,426.17 19,257.20 112,905.07		1,712.00 1,141.72 600.00 61,700.00 49,802.98 1,155.81 116,112.51 68,625.32 569,753.21	\$	3,890.41 167.37 300.00 30,143.05 17,138.41 397.21 52,036.45 1,600.00	\$	13,081.31 5,790.45 - 10,201.62 13,071.29 17,144.89 28,699.36 5,513.31 93,502.23 86,282.52 682,658.28	\$	21,402 5,790 - 4,550 32,595 223,875 29,177 8,500 325,889 161,190 742,524	\$	4,552.23 3,048.50 31,582.82 526.47 7,433.76 43,113.14 117,601.85 1,042.19 208,900.96
Driver Education Program Summer Term Fund TBCC Store Customized Training Projects Truck Driving Program Truck Driving Simulator TBCC Vending Total Enterprise Fund PERS Pension Bond Fund General Obligation Bond Fund Total Debt Service Fund	3100 3110 3120 3200 3300 3310 3320 3400 4100 4200	\$	15,259.72 5,790.45 9,227.27 12,771.29 (14,412.06) (3,965.21) 4,754.71 29,426.17 19,257.20 112,905.07		1,712.00 1,141.72 600.00 61,700.00 49,802.98 1,155.81 116,112.51 68,625.32 569,753.21 638,378.53	\$	3,890.41 167.37 300.00 30,143.05 17,138.41 397.21 52,036.45 1,600.00	ssssss s ss	13,081.31 5,790.45 10,201.62 13,071.29 17,144.89 28,699.36 5,513.31 93,502.23 86,282.52 682,658.28 768,940.80	\$	21,402 5,790 - 4,550 32,595 223,875 29,177 8,500 325,889 161,190 742,524	\$	4,552.23 3,048.50 31,582.82 526.47 7,433.76 43,113.14 117,601.85 1,042.19 208,900.96 1,600.00
Driver Education Program Summer Term Fund TBCC Store Customized Training Projects Truck Driving Program Truck Driving Simulator TBCC Vending Total Enterprise Fund PERS Pension Bond Fund General Obligation Bond Fund Total Debt Service Fund Local Match Fund	3100 3110 3120 3200 3300 3310 3320 3400 4100 4200	\$	15,259.72 5,790.45 9,227.27 12,771.29 (14,412.06) (3,965.21) 4,754.71 29,426.17 19,257.20 112,905.07 132,162.27 230,332.03		1,712.00 1,141.72 600.00 61,700.00 49,802.98 1,155.81 116,112.51 68,625.32 569,753.21 638,378.53 907.13	\$	3,890.41 167.37 300.00 30,143.05 17,138.41 397.21 52,036.45 1,600.00	******** * ** * *	13,081.31 5,790.45 - 10,201.62 13,071.44.89 28,699.36 5,513.31 93,502.23 86,282.52 682,658.28 768,940.80 231,239.16	\$	21,402 5,790 - 4,550 32,595 223,875 29,177 8,500 325,889 161,190 742,524	\$	4,552.23 3,048.50 31,582.82 526.47 7,433.76 43,113.14 117,601.85 1,042.19 208,900.96
Driver Education Program Summer Term Fund TBCC Store Customized Training Projects Truck Driving Program Truck Driving Simulator TBCC Vending Total Enterprise Fund PERS Pension Bond Fund General Obligation Bond Fund Total Debt Service Fund	3100 3110 3120 3200 3300 3310 3320 3400 4100 4200	\$	15,259.72 5,790.45 9,227.27 12,771.29 (14,412.06) (3,965.21) 4,754.71 29,426.17 19,257.20 112,905.07		1,712.00 1,141.72 600.00 61,700.00 49,802.98 1,155.81 116,112.51 68,625.32 569,753.21 638,378.53	\$	3,890.41 167.37 300.00 30,143.05 17,138.41 397.21 52,036.45 1,600.00	ssssss s ss	13,081.31 5,790.45 -10,201.62 13,071.29 17,144.89 28,699.36 5,513.31 93,502.23 86,282.52 682,658.28 768,940.80 231,239.16 (175,008.57)	\$	21,402 5,790 - 4,550 32,595 223,875 29,177 8,500 325,889 161,190 742,524	\$	4,552.23 3,048.50 31,582.82 526.47 7,433.76 43,113.14 117,601.85 1,042.19 208,900.96 1,600.00
Driver Education Program Summer Term Fund TBCC Store Customized Training Projects Truck Driving Program Truck Driving Simulator TBCC Vending Total Enterprise Fund PERS Pension Bond Fund General Obligation Bond Fund Total Debt Service Fund Local Match Fund Grant Construction Fund Center for Industrial Technology Fund	3100 3110 3120 3200 3300 3310 3320 3400 4100 4200	\$	15,259.72 5,790.45 9,227.27 12,771.29 (14,412.06) (3,965.21) 4,754.71 29,426.17 19,257.20 112,905.07 132,162.27 230,332.03 (225,008.57)	\$	1,712.00 1,141.72 600.00 61,700.00 49,802.98 1,155.81 116,112.51 68,625.32 569,753.21 638,378.53 907.13 50,000.00	\$	3,890.41 167.37 300.00 30,143.05 17,138.41 397.21 52,036.45 1,600.00 1,600.00	****	13,081.31 5,790.45 		21,402 5,790 - 4,550 32,595 223,875 29,177 8,500 325,889 161,190 742,524 903,714 60,791	\$	4,552.23 3,048.50 31,582.82 526.47 7,433.76 43,113.14 117,601.85 1,042.19 208,900.96 1,600.00 - 1,600.00
Driver Education Program Summer Term Fund TBCC Store Customized Training Projects Truck Driving Program Truck Driving Simulator TBCC Vending Total Enterprise Fund PERS Pension Bond Fund General Obligation Bond Fund Total Debt Service Fund Local Match Fund Grant Construction Fund Center for Industrial Technology Fund Total Capital Projects Fund	3100 3110 3120 3200 3300 3310 3320 3400 4100 4200 5250 5551	\$ \$	15,259.72 5,790.45 9,227.27 12,7771.29 (14,412.06) (3,965.21) 4,754.71 29,426.17 19,257.20 112,905.07 132,162.27 230,332.03 (225,008.57) 5,323.46	\$	1,712.00 - 1,141.72 600.00 61,700.00 49,802.98 1,155.81 116,112.51 68,625.32 569,753.21 638,378.53 907.13 50,000.00 50,907.13	\$	3,890.41 167.37 300.00 30,143.05 17,138.41 397.21 52,036.45 1,600.00 1,600.00 523,492.00	*****	13,081.31 5,790.45 10,201.62 13,071.29 17,144.89 28,699.36 5,513.31 93,502.23 86,282.52 682,658.28 768,940.80 231,239.16 (175,008.57) (523,492.00) (467,261.41)		21,402 5,790 - 4,550 32,595 223,875 29,177 8,500 325,889 161,190 742,524 903,714 60,791	\$	4,552.23 3,048.50 31,582.82 526.47 7,433.76 43,113.14 117,601.85 1,042.19 208,900.96 1,600.00 - 1,600.00 50,000.00
Driver Education Program Summer Term Fund TBCC Store Customized Training Projects Truck Driving Program Truck Driving Simulator TBCC Vending Total Enterprise Fund PERS Pension Bond Fund General Obligation Bond Fund Total Debt Service Fund Local Match Fund Grant Construction Fund Center for Industrial Technology Fund Total Capital Projects Fund Associated Students of TBCC	3100 3110 3120 3200 3300 3310 3320 3400 4100 4200 5250 5551	\$	15,259.72 5,790.45 9,227.27 12,771.29 (14,412.06) (3,965.21) 4,754.71 29,426.17 19,257.20 112,905.07 132,162.27 230,332.03 (225,008.57) 5,323.46 3,949.13	\$	1,712.00 1,141.72 600.00 61,700.00 49,802.98 1,155.81 116,112.51 68,625.32 569,753.21 638,378.53 907.13 50,000.00 50,907.13 2,371.20	\$	3,890.41 167.37 300.00 30,143.05 17,138.41 397.21 52,036.45 1,600.00 	******	13,081.31 5,790.45 10,201.62 13,071.29 17,144.89 28,699.36 5,513.31 93,502.23 86,282.52 682,658.28 768,940.80 231,239.16 (175,008.57) (523,492.00) (467,261.41) 5,390.22		21,402 5,790 - 4,550 32,595 223,875 29,177 8,500 325,889 161,190 742,524 903,714 60,791 - - - 60,791 9,000	\$	4,552.23 3,048.50 31,582.82 526.47 7,433.76 43,113.14 117,601.85 1,042.19 208,900.96 1,600.00 - 1,600.00 50,000.00 - 50,000.00
Driver Education Program Summer Term Fund TBCC Store Customized Training Projects Truck Driving Program Truck Driving Simulator TBCC Vending Total Enterprise Fund PERS Pension Bond Fund General Obligation Bond Fund Total Debt Service Fund Local Match Fund Grant Construction Fund Center for Industrial Technology Fund Total Capital Projects Fund	3100 3110 3120 3200 3300 3310 3320 3400 4100 4200 5250 5551	\$ \$	15,259.72 5,790.45 9,227.27 12,7771.29 (14,412.06) (3,965.21) 4,754.71 29,426.17 19,257.20 112,905.07 132,162.27 230,332.03 (225,008.57) 5,323.46	\$	1,712.00 - 1,141.72 600.00 61,700.00 49,802.98 1,155.81 116,112.51 68,625.32 569,753.21 638,378.53 907.13 50,000.00 50,907.13	\$	3,890.41 167.37 300.00 30,143.05 17,138.41 397.21 52,036.45 1,600.00 1,600.00 523,492.00	*****	13,081.31 5,790.45 -10,201.62 13,071.29 17,144.89 28,699.36 5,513.31 93,502.23 86,282.52 682,658.28 768,940.80 231,239.16 (175,008.57) (523,492.00) (467,261.41) 5,390.22 1,838.25		21,402 5,790 - 4,550 32,595 223,875 29,177 8,500 325,889 161,190 742,524 903,714 60,791	\$	4,552.23 3,048.50 31,582.82 526.47 7,433.76 43,113.14 117,601.85 1,042.19 208,900.96 1,600.00 - 1,600.00 50,000.00
Driver Education Program Summer Term Fund TBCC Store Customized Training Projects Truck Driving Program Truck Driving Simulator TBCC Vending Total Enterprise Fund PERS Pension Bond Fund General Obligation Bond Fund Total Debt Service Fund Local Match Fund Grant Construction Fund Center for Industrial Technology Fund Total Capital Projects Fund Associated Students of TBCC Phi Theta Kappa Honorary Society Fund Economic Development Council Economic Development Council	3100 3110 3120 3200 3300 3310 3320 3400 4100 4200 5250 5551 7100 7200 7300 7310	\$ \$	15,259.72 5,790.45 9,227.27 12,771.29 (14,412.06) (3,965.21) 4,754.71 29,426.17 19,257.20 112,905.07 132,162.27 230,332.03 (225,008.57) 5,323.46 3,949.13	\$	1,712.00 1,141.72 600.00 61,700.00 49,802.98 1,155.81 116,112.51 68,625.32 569,753.21 638,378.53 907.13 50,000.00 50,907.13 2,371.20	\$	3,890.41 167.37 300.00 30,143.05 17,138.41 397.21 52,036.45 1,600.00 	********************************	13,081.31 5,790.45 10,201.62 13,071.29 17,144.89 28,699.36 5,513.31 93,502.23 86,282.52 682,658.28 768,940.80 231,239.16 (175,008.57) (523,492.00) (467,261.41) 5,390.22 1,838.25		21,402 5,790 - 4,550 32,595 223,875 29,177 8,500 325,889 161,190 742,524 903,714 60,791 - - - 60,791 9,000	\$	4,552.23 3,048.50 31,582.82 526.47 7,433.76 43,113.14 117,601.85 1,042.19 208,900.96 1,600.00 - 1,600.00 50,000.00 - 50,000.00 1,408.56 515.81 138,222.51 25,505.29
Driver Education Program Summer Term Fund TBCC Store Customized Training Projects Truck Driving Program Truck Driving Simulator TBCC Vending Total Enterprise Fund PERS Pension Bond Fund General Obligation Bond Fund Total Debt Service Fund Local Match Fund Grant Construction Fund Center for Industrial Technology Fund Total Capital Projects Fund Associated Students of TBCC Phi Theta Kappa Honorary Society Fund Economic Development Council Economic Development Council - USDA Grant Visit Tillamook Coast	3100 3110 3120 3200 3300 3310 3320 3400 4100 4200 5250 5551 7100 7200 7310 7400	\$ \$	15,259.72 5,790.45 9,227.27 12,771.29 (14,412.06) (3,965.21) 4,754.71 29,426.17 19,257.20 112,905.07 132,162.27 230,332.03 (225,008.57) 5,323.46 3,949.13	\$	1,712.00 1,141.72 600.00 61,700.00 49,802.98 1,155.81 116,112.51 68,625.32 569,753.21 638,378.53 907.13 50,000.00 50,907.13 2,371.20	\$	3,890.41 167.37 300.00 30,143.05 17,138.41 397.21 52,036.45 1,600.00 	********************************	13,081.31 5,790.45 10,201.62 13,071.29 17,144.89 28,699.36 5,513.31 93,502.23 86,282.52 682,658.28 768,940.80 231,239.16 (175,008.57) (523,492.00) (467,261.41) 5,390.22 1,838.25		21,402 5,790 - 4,550 32,595 223,875 29,177 8,500 325,889 161,190 742,524 903,714 60,791 - - - 60,791 9,000	\$	4,552.23 3,048.50 31,582.82 526.47 7,433.76 43,113.14 117,601.85 1,042.19 208,900.96 1,600.00
Driver Education Program Summer Term Fund TBCC Store Customized Training Projects Truck Driving Program Truck Driving Simulator TBCC Vending Total Enterprise Fund PERS Pension Bond Fund General Obligation Bond Fund Total Debt Service Fund Local Match Fund Grant Construction Fund Center for Industrial Technology Fund Total Capital Projects Fund Associated Students of TBCC Phi Theta Kappa Honorary Society Fund Economic Development Council Economic Development Council	3100 3110 3120 3200 3300 3310 3320 3400 4100 4200 5250 5551 7100 7200 7300 7310	\$ \$	15,259.72 5,790.45 9,227.27 12,771.29 (14,412.06) (3,965.21) 4,754.71 29,426.17 19,257.20 112,905.07 132,162.27 230,332.03 (225,008.57) 5,323.46 3,949.13	\$	1,712.00 1,141.72 600.00 61,700.00 49,802.98 1,155.81 116,112.51 68,625.32 569,753.21 638,378.53 907.13 50,000.00 50,907.13 2,371.20	\$	3,890.41 167.37 300.00 30,143.05 17,138.41 397.21 52,036.45 1,600.00 	********************************	13,081.31 5,790.45 10,201.62 13,071.29 17,144.89 28,699.36 5,513.31 93,502.23 86,282.52 682,658.28 768,940.80 231,239.16 (175,008.57) (523,492.00) (467,261.41) 5,390.22 1,838.25		21,402 5,790 - 4,550 32,595 223,875 29,177 8,500 325,889 161,190 742,524 903,714 60,791 - - - 60,791 9,000	\$	4,552.23 3,048.50 31,582.82 526.47 7,433.76 43,113.14 117,601.85 1,042.19 208,900.96 1,600.00 - 1,600.00 50,000.00 - 50,000.00 1,408.56 515.81 138,222.51 25,505.29
Driver Education Program Summer Term Fund TBCC Store Customized Training Projects Truck Driving Program Truck Driving Simulator TBCC Vending Total Enterprise Fund PERS Pension Bond Fund General Obligation Bond Fund Total Debt Service Fund Local Match Fund Grant Construction Fund Center for Industrial Technology Fund Total Capital Projects Fund Associated Students of TBCC Phi Theta Kappa Honorary Society Fund Economic Development Council - USDA Grant Visit Tillamook Coast Visit Tillamook Coast - Non-TLT Funds Visit Tillamook Coast - RTM Grant	3100 3110 3120 3200 3300 3310 3320 3400 4100 4200 5250 5551 7100 7200 7300 7410	\$ \$	15,259.72 5,790.45 9,227.27 12,771.29 (14,412.06) (3,965.21) 4,754.71 29,426.17 19,257.20 112,905.07 132,162.27 230,332.03 (225,008.57) 5,323.46 3,949.13 1,954.09	\$	1,712.00 - 1,141.72 600.00 61,700.00 49,802.98 1,155.81 116,112.51 68,625.32 569,753.21 638,378.53 907.13 50,000.00 - 50,907.13 2,371.20 1,067.00	\$ \$	3,890.41 167.37 300.00 30,143.05 17,138.41 397.21 52,036.45 1,600.00 1,600.00 523,492.00 523,492.00 930.11 1,182.84		13,081.31 5,790.45 10,201.62 13,071.29 17,144.89 28,699.36 5,513.31 93,502.23 86,282.52 682,658.28 768,940.80 231,239.16 (175,008.57) (523,492.00) (467,261.41) 5,390.22 1,838.25	\$	21,402 5,790 - 4,550 32,595 223,875 29,177 8,500 325,889 161,190 742,524 903,714 60,791 - - - 60,791 9,000 3,800 - -	\$ \$	4,552.23 3,048.50 31,582.82 526.47 7,433.76 43,113.14 117,601.85 1,042.19 208,900.96 1,600.00
Driver Education Program Summer Term Fund TBCC Store Customized Training Projects Truck Driving Program Truck Driving Simulator TBCC Vending Total Enterprise Fund PERS Pension Bond Fund General Obligation Bond Fund Total Debt Service Fund Local Match Fund Grant Construction Fund Center for Industrial Technology Fund Total Capital Projects Fund Associated Students of TBCC Phi Theta Kappa Honorary Society Fund Economic Development Council - USDA Grant Visit Tillamook Coast	3100 3110 3120 3200 3300 3310 3320 3400 4100 4200 5250 5551 7100 7200 7300 7410	\$ \$	15,259.72 5,790.45 	\$	1,712.00 1,141.72 600.00 61,700.00 49,802.98 1,155.81 116,112.51 68,625.32 569,753.21 638,378.53 907.13 50,000.00 50,907.13 2,371.20	\$	3,890.41 167.37 300.00 30,143.05 17,138.41 397.21 52,036.45 1,600.00 	**************************************	13,081.31 5,790.45 10,201.62 13,071.29 17,144.89 28,699.36 5,513.31 93,502.23 86,282.52 682,658.28 768,940.80 231,239.16 (175,008.57) (523,492.00) (467,261.41) 5,390.22 1,838.25		21,402 5,790 - 4,550 32,595 223,875 29,177 8,500 325,889 161,190 742,524 903,714 60,791 - - - 60,791 9,000	\$	4,552.23 3,048.50 31,582.82 526.47 7,433.76 43,113.14 117,601.85 1,042.19 208,900.96 1,600.00 - 1,600.00 50,000.00 - 50,000.00 - 1,408.56 515.81 138,222.51 25,505.29 704,843.28 61,583.30
Driver Education Program Summer Term Fund TBCC Store Customized Training Projects Truck Driving Program Truck Driving Simulator TBCC Vending Total Enterprise Fund PERS Pension Bond Fund General Obligation Bond Fund Total Debt Service Fund Local Match Fund Grant Construction Fund Center for Industrial Technology Fund Total Capital Projects Fund Associated Students of TBCC Phi Theta Kappa Honorary Society Fund Economic Development Council Economic Development Council - USDA Grant Visit Tillamook Coast Visit Tillamook Coast - Non-TLT Funds Visit Tillamook Coast - RTM Grant Total Agency Fund PELL Grant	3100 3110 3120 3200 3300 3310 3320 3400 4100 4200 5250 5551 7100 7200 7310 7400 7410 7420	\$ \$	15,259.72 5,790.45 9,227.27 12,771.29 (14,412.06) (3,965.21) 4,754.71 29,426.17 19,257.20 112,905.07 132,162.27 230,332.03 (225,008.57) 5,323.46 3,949.13 1,954.09	\$	1,712.00 - 1,141.72 600.00 61,700.00 49,802.98 1,155.81 116,112.51 68,625.32 569,753.21 638,378.53 907.13 50,000.00 - 50,907.13 2,371.20 1,067.00 3,438.20 258,637.00	\$ \$	3,890.41 167.37 300.00 30,143.05 17,138.41 397.21 52,036.45 1,600.00 1,600.00 523,492.00 523,492.00 930.11 1,182.84 2,112.95 258,637.00	***********************************	13,081.31 5,790.45 10,201.62 13,071.29 17,144.89 28,699.36 5,513.31 93,502.23 86,282.52 682,658.28 768,940.80 231,239.16 (175,008.57) (523,492.00) (467,261.41) 5,390.22 1,838.25	\$	21,402 5,790 - 4,550 32,595 223,875 29,177 8,500 325,889 161,190 742,524 903,714 60,791 - - - 60,791 9,000 3,800 - - - - - - - 12,800 751,150	\$ \$	4,552.23 3,048.50 31,582.82 526.47 7,433.76 43,113.14 117,601.85 1,042.19 208,900.96 1,600.00 50,000.00
Driver Education Program Summer Term Fund TBCC Store Customized Training Projects Truck Driving Program Truck Driving Simulator TBCC Vending Total Enterprise Fund PERS Pension Bond Fund General Obligation Bond Fund Total Debt Service Fund Local Match Fund Grant Construction Fund Center for Industrial Technology Fund Total Capital Projects Fund Associated Students of TBCC Phi Theta Kappa Honorary Society Fund Economic Development Council Economic Development Council Economic Development Council Visit Tillamook Coast Visit Tillamook Coast - Non-TLT Funds Visit Tillamook Coast - RTM Grant Total Agency Fund	3100 3110 3120 3200 3300 3310 3320 3400 4100 4200 5250 5551 7100 7200 7310 7410 7420	\$ \$	15,259.72 5,790.45 9,227.27 12,771.29 (14,412.06) (3,965.21) 4,754.71 29,426.17 19,257.20 112,905.07 132,162.27 230,332.03 (225,008.57) 5,323.46 3,949.13 1,954.09	\$	1,712.00 - 1,141.72 600.00 61,700.00 49,802.98 1,155.81 116,112.51 68,625.32 569,753.21 638,378.53 907.13 50,000.00 - 50,907.13 2,371.20 1,067.00 3,438.20	\$ \$	3,890.41 167.37 300.00 30,143.05 17,138.41 397.21 52,036.45 1,600.00 1,600.00 523,492.00 930.11 1,182.84		13,081.31 5,790.45 10,201.62 13,071.29 17,144.89 28,699.36 5,513.31 93,502.23 86,282.52 682,658.28 768,940.80 231,239.16 (175,008.57) (523,492.00) (467,261.41) 5,390.22 1,838.25	\$	21,402 5,790 - 4,550 32,595 223,875 29,177 8,500 325,889 161,190 742,524 903,714 60,791 - - 60,791 9,000 3,800 - - -	\$ \$	4,552.23 3,048.50 31,582.82 526.47 7,433.76 43,113.14 117,601.85 1,042.19 208,900.96 1,600.00 - 1,600.00 50,000.00 - 50,000.00 1,408.56 515.81 138,222.51 25,505.29 704,843.28 61,583.30 15,922.60 948,001.35
Driver Education Program Summer Term Fund TBCC Store Customized Training Projects Truck Driving Program Truck Driving Simulator TBCC Vending Total Enterprise Fund PERS Pension Bond Fund General Obligation Bond Fund Total Debt Service Fund Local Match Fund Grant Construction Fund Center for Industrial Technology Fund Total Capital Projects Fund Associated Students of TBCC Phi Theta Kappa Honorary Society Fund Economic Development Council Economic Development Council Economic Development Council - USDA Grant Visit Tillamook Coast Visit Tillamook Coast - Non-TLT Funds Visit Tillamook Coast - RTM Grant Total Agency Fund PELL Grant Supplemental Education Opportunity Grant CARES Act for Students GEER funds for Students GEER funds for Students	3100 3110 3120 3200 3300 3310 3320 3400 4100 4200 5250 5550 5551 7100 7200 7310 7400 7410 7420 8090 8090 8090	\$ \$	15,259.72 5,790.45 - 9,227.27 12,771.29 (14,412.06) (3,965.21) 4,754.71 29,426.17 19,257.20 112,905.07 132,162.27 230,332.03 (225,008.57) - 5,323.46 3,949.13 1,954.09 	\$	1,712.00 - 1,141.72 600.00 61,700.00 49,802.98 1,155.81 116,112.51 68,625.32 569,753.21 638,378.53 907.13 50,000.00 - 50,907.13 2,371.20 1,067.00 - 3,438.20 258,637.00 4,200.00 72,272.00	\$ \$	3,890.41 167.37 300.00 30,143.05 17,138.41 397.21 52,036.45 1,600.00 1,600.00 523,492.00 523,492.00 930.11 1,182.84 2,112.95 258,637.00 4,200.00 72,272.00 18,897.00	α	13,081.31 5,790.45 -10,201.62 13,071.29 17,144.89 28,699.36 5,513.31 93,502.23 86,282.52 682,658.28 768,940.80 231,239.16 (175,008.57) (523,492.00) (467,261.41) 5,390.22 1,838.25 	\$	21,402 5,790 - 4,550 32,595 223,875 29,177 8,500 325,889 161,190 742,524 903,714 60,791 - - - 60,791 9,000 3,800 - - - - - 12,800 751,150 16,875 - -	\$ \$	4,552.23 3,048.50 31,582.82 526.47 7,433.76 43,113.14 117,601.85 1,042.19 208,900.96 1,600.00 50,000.00
Driver Education Program Summer Term Fund TBCC Store Customized Training Projects Truck Driving Program Truck Driving Simulator TBCC Vending Total Enterprise Fund PERS Pension Bond Fund General Obligation Bond Fund Total Debt Service Fund Local Match Fund Grant Construction Fund Center for Industrial Technology Fund Total Capital Projects Fund Associated Students of TBCC Phi Theta Kappa Honorary Society Fund Economic Development Council Economic Development Council - USDA Grant Visit Tillamook Coast Visit Tillamook Coast - Non-TLT Funds Visit Tillamook Coast - RTM Grant Total Agency Fund PELL Grant Supplemental Education Opportunity Grant CARES Act for Students GEER funds for Students Direct Loans	3100 3110 3120 3200 3300 3310 3320 3400 4100 4200 5250 5551 7100 7300 7310 7400 7410 7420 8010 8020 8090 8091 8010	\$ \$ \$	15,259.72 5,790.45 9,227.27 12,771.29 (14,412.06) (3,965.21) 4,754.71 29,426.17 19,257.20 112,905.07 132,162.27 230,332.03 (225,008.57) 5,323.46 3,949.13 1,954.09	\$	1,712.00 - 1,141.72 600.00 61,700.00 49,802.98 1,155.81 116,112.51 68,625.32 569,753.21 638,378.53 907.13 50,000.00 - 50,907.13 2,371.20 1,067.00 - 3,438.20 258,637.00 4,200.00 72,272.00 31,627.00	\$ \$	3,890.41 167.37 300.00 30,143.05 17,138.41 397.21 52,036.45 1,600.00 1,600.00 523,492.00 930.11 1,182.84	α	13,081.31 5,790.45 10,201.62 13,071.29 17,144.89 28,699.36 5,513.31 93,502.23 86,282.52 682,658.28 768,940.80 231,239.16 (175,008.57) (523,492.00) (467,261.41) 5,390.22 1,838.25	\$	21,402 5,790 - 4,550 32,595 223,875 29,177 8,500 325,889 161,190 742,524 903,714 60,791 - - - 60,791 9,000 3,800 - - - - - 12,800 751,150 16,875 - - 350,000	\$ \$	4,552.23 3,048.50 31,582.82 526.47 7,433.76 43,113.14 117,601.85 1,042.19 208,900.96 1,600.00
Driver Education Program Summer Term Fund TBCC Store Customized Training Projects Truck Driving Program Truck Driving Simulator TBCC Vending Total Enterprise Fund PERS Pension Bond Fund General Obligation Bond Fund Total Debt Service Fund Local Match Fund Grant Construction Fund Center for Industrial Technology Fund Total Capital Projects Fund Associated Students of TBCC Phi Theta Kappa Honorary Society Fund Economic Development Council Economic Development Council Economic Development Council - USDA Grant Visit Tillamook Coast Visit Tillamook Coast - Non-TLT Funds Visit Tillamook Coast - RTM Grant Total Agency Fund PELL Grant Supplemental Education Opportunity Grant CARES Act for Students GEER funds for Students GEER funds for Students	3100 3110 3120 3200 3300 3310 3320 3400 4100 4200 5250 5550 5551 7100 7200 7310 7400 7410 7420 8090 8090 8090	\$ \$	15,259.72 5,790.45 - 9,227.27 12,771.29 (14,412.06) (3,965.21) 4,754.71 29,426.17 19,257.20 112,905.07 132,162.27 230,332.03 (225,008.57) - 5,323.46 3,949.13 1,954.09 	\$	1,712.00 - 1,141.72 600.00 61,700.00 49,802.98 1,155.81 116,112.51 68,625.32 569,753.21 638,378.53 907.13 50,000.00 - 50,907.13 2,371.20 1,067.00 - 3,438.20 258,637.00 4,200.00 72,272.00	\$ \$	3,890.41 167.37 300.00 30,143.05 17,138.41 397.21 52,036.45 1,600.00 1,600.00 523,492.00 523,492.00 930.11 1,182.84 2,112.95 258,637.00 4,200.00 72,272.00 18,897.00	α	13,081.31 5,790.45 -10,201.62 13,071.29 17,144.89 28,699.36 5,513.31 93,502.23 86,282.52 682,658.28 768,940.80 231,239.16 (175,008.57) (523,492.00) (467,261.41) 5,390.22 1,838.25 	\$	21,402 5,790 - 4,550 32,595 223,875 29,177 8,500 325,889 161,190 742,524 903,714 60,791 - - - 60,791 9,000 3,800 - - - - - 12,800 751,150 16,875 - -	\$ \$	4,552.23 3,048.50 31,582.82 526.47 7,433.76 43,113.14 117,601.85 1,042.19 208,900.96 1,600.00 50,000.00
Driver Education Program Summer Term Fund TBCC Store Customized Training Projects Truck Driving Program Truck Driving Simulator TBCC Vending Total Enterprise Fund PERS Pension Bond Fund General Obligation Bond Fund Total Debt Service Fund Local Match Fund Grant Construction Fund Center for Industrial Technology Fund Total Capital Projects Fund Associated Students of TBCC Phi Theta Kappa Honorary Society Fund Economic Development Council Economic Development Council - USDA Grant Visit Tillamook Coast Visit Tillamook Coast - Non-TLT Funds Visit Tillamook Coast - RTM Grant Total Agency Fund PELL Grant Supplemental Education Opportunity Grant CARES Act for Students GEER funds for Students Direct Loans Federal Work Study Oregon Opportunity Grant Chafee Grant	3100 3110 3120 3200 3300 3310 3320 3400 4100 4200 5250 5551 7100 7300 7300 7410 7420 8010 8020 8090 8091 8100 8210 8220	\$ \$	15,259.72 5,790.45 - 9,227.27 12,771.29 (14,412.06) (3,965.21) 4,754.71 29,426.17 19,257.20 112,905.07 132,162.27 230,332.03 (225,008.57) - 5,323.46 3,949.13 1,954.09 	\$	1,712.00 - 1,141.72 600.00 61,700.00 49,802.98 1,155.81 116,112.51 68,625.32 569,753.21 638,378.53 907.13 50,000.00 - 50,907.13 2,371.20 1,067.00 - 3,438.20 258,637.00 4,200.00 72,272.00 2,136.38 96,400.00	\$ \$	3,890.41 167.37 300.00 30,143.05 17,138.41 397.21 52,036.45 1,600.00 1,600.00 523,492.00 930.11 1,182.84	α	13,081.31 5,790.45 10,201.62 13,071.29 17,144.89 28,699.36 5,513.31 93,502.23 86,282.52 682,658.28 768,940.80 231,239.16 (175,008.57) (523,492.00) (467,261.41) 5,390.22 1,838.25 	\$	21,402 5,790 - 4,550 32,595 223,875 29,177 8,500 325,889 161,190 742,524 903,714 60,791 - - - - - 12,800 751,150 16,875 - - 350,000 16,944 250,000 15,000	\$ \$	4,552.23 3,048.50 31,582.82 526.47 7,433.76 43,113.14 117,601.85 1,042.19 208,900.96 1,600.00 50,000.00 1,600.00 50,000.00 1,408.56 515.81 138,222.51 25,505.29 704,843.28 61,583.30 15,922.60 948,001.35 279,849.00 4,830.00
Driver Education Program Summer Term Fund TBCC Store Customized Training Projects Truck Driving Program Truck Driving Simulator TBCC Vending Total Enterprise Fund PERS Pension Bond Fund General Obligation Bond Fund Total Debt Service Fund Local Match Fund Grant Construction Fund Center for Industrial Technology Fund Total Capital Projects Fund Associated Students of TBCC Phi Theta Kappa Honorary Society Fund Economic Development Council Economic Development Council USDA Grant Visit Tillamook Coast Visit Tillamook Coast - Non-TLT Funds Visit Tillamook Coast - RTM Grant Total Agency Fund PELL Grant Supplemental Education Opportunity Grant CARES Act for Students GEER funds for Students Direct Loans Federal Work Study Oregon Opportunity Grant Chafee Grant Orgon Promise Grant	3100 3110 3120 3200 3310 3320 3400 4100 4200 5250 5551 7100 7200 7300 7310 7420 8010 8020 8090 8091 8100 8220 8230	\$ \$	15,259.72 5,790.45 9,227.27 12,771.29 (14,412.06) (3,965.21) 4,754.71 29,426.17 19,257.20 112,905.07 132,162.27 230,332.03 (225,008.57) 5,323.46 3,949.13 1,954.09	\$	1,712.00 - 1,141.72 600.00 61,700.00 49,802.98 1,155.81 116,112.51 68,625.32 569,753.21 638,378.53 907.13 50,000.00 - 50,907.13 2,371.20 1,067.00 - 3,438.20 258,637.00 4,200.00 72,272.00 31,627.00 2,136.38	\$ \$	3,890.41	α	13,081.31 5,790.45 10,201.62 13,071.29 17,144.89 28,699.36 5,513.31 93,502.23 86,282.52 682,658.28 768,940.80 231,239.16 (175,008.57) (523,492.00) (467,261.41) 5,390.22 1,838.25 (18,897.00) (644.20) 15,375.00 2,581.00	\$	21,402 5,790 - 4,550 32,595 223,875 29,177 8,500 325,889 161,190 742,524 903,714 60,791 - - - 60,791 9,000 3,800 - - - - 12,800 751,150 16,875 - - - - - - - - - - - - - - - - - - -	\$ \$	4,552.23 3,048.50 31,582.82 526.47 7,433.76 43,113.14 117,601.85 1,042.19 208,900.96 1,600.00 50,000.00 50,000.00 1,408.56 515.81 318,222.51 25,505.29 704,843.28 61,583.30 15,922.60 948,001.35 279,849.00 4,830.00 60,127.00 3,107.12 76,050.00 23,117.00
Driver Education Program Summer Term Fund TBCC Store Customized Training Projects Truck Driving Program Truck Driving Simulator TBCC Vending Total Enterprise Fund PERS Pension Bond Fund General Obligation Bond Fund Total Debt Service Fund Local Match Fund Grant Construction Fund Center for Industrial Technology Fund Total Capital Projects Fund Associated Students of TBCC Phi Theta Kappa Honorary Society Fund Economic Development Council Economic Development Council - USDA Grant Visit Tillamook Coast Visit Tillamook Coast - Non-TLT Funds Visit Tillamook Coast - RTM Grant Total Agency Fund PELL Grant Supplemental Education Opportunity Grant CARES Act for Students GEER funds for Students Direct Loans Federal Work Study Oregon Opportunity Grant Chafee Grant Oregon Promise Grant Tuition Waivers Board Scholarships	3100 3110 3120 3200 3300 3310 3320 3400 4100 4200 5250 5551 7100 7200 7300 7410 7420 8090 8091 8100 8210 8220 8230 8230 8310 8320	\$ \$ \$	15,259.72 5,790.45 9,227.27 12,771.29 (14,412.06) (3,965.21) 4,754.71 29,426.17 19,257.20 112,905.07 132,162.27 230,332.03 (225,008.57) 5,323.46 3,949.13 1,954.09 5,903.22 4,405.39 88,679.81	\$	1,712.00 - 1,141.72 600.00 61,700.00 49,802.98 1,155.81 116,112.51 68,625.32 569,753.21 638,378.53 907.13 50,000.00 - 50,907.13 2,371.20 1,067.00 - 3,438.20 258,637.00 4,200.00 72,272.00 2,136.38 96,400.00	\$ \$	3,890.41 167.37 300.00 30,143.05 17,138.41 397.21 52,036.45 1,600.00 1,600.00 523,492.00 930.11 1,182.84 2,112.95 258,637.00 4,200.00 72,272.00 2,780.58 81,025.00 26,519.00 70,627.00 60,818.00		13,081.31 5,790.45 10,201.62 13,071.29 17,144.89 28,699.36 5,513.31 93,502.23 86,282.52 682,658.28 768,940.80 231,239.16 (175,008.57) (523,492.00) (467,261.41) 5,390.22 1.838.25 	\$	21,402 5,790 - 4,550 32,595 223,875 29,177 8,500 325,889 161,190 742,524 903,714 60,791 - - - - 12,800 751,150 16,875 - - 350,000 16,944 250,000 15,000 90,000 170,000	\$ \$	4,552.23 3,048.50 31,582.82 526.47 7,433.76 43,113.14 117,601.85 1,042.19 208,900.96 1,600.00 50,000.00 1,600.00 50,000.00 1,408.56 515.81 138,222.51 25,505.29 704,843.28 61,583.30 15,922.60 948,001.35 279,849.00 4,830.00
Driver Education Program Summer Term Fund TBCC Store Customized Training Projects Truck Driving Program Truck Driving Simulator TBCC Vending Total Enterprise Fund PERS Pension Bond Fund General Obligation Bond Fund Total Debt Service Fund Local Match Fund Grant Construction Fund Center for Industrial Technology Fund Total Capital Projects Fund Associated Students of TBCC Phi Theta Kappa Honorary Society Fund Economic Development Council Economic Development Council - USDA Grant Visit Tillamook Coast Visit Tillamook Coast - Non-TLT Funds Visit Tillamook Coast - RTM Grant Total Agency Fund PELL Grant Supplemental Education Opportunity Grant CARES Act for Students GEER funds for Students Direct Loans Federal Work Study Oregon Opportunity Grant Chafee Grant Origon Promise Grant Tuition Waivers Board Scholarships Institutional Work Study	3100 3110 3120 3200 3310 3320 3400 4100 4200 5250 5551 7100 7200 7300 7310 7420 8010 8020 8090 8091 8100 8220 8230 8310 8320 8330 8330	\$ \$ \$	15,259.72 5,790.45 -9,227.27 12,771.29 (14,412.06) (3,965.21) 4,754.71 29,426.17 19,257.20 112,905.07 132,162.27 230,332.03 (225,008.57) - 5,323.46 3,949.13 1,954.09	\$	1,712.00	\$ \$	3,890.41		13,081.31 5,790.45 -10,201.62 13,071.29 17,144.89 28,699.36 5,513.31 93,502.23 86,282.52 682,658.28 768,940.80 231,239.16 (175,008.57) (523,492.00) (467,261.41) 5,390.22 1,838.25 	\$	21,402 5,790 - 4,550 32,595 223,875 29,177 8,500 325,889 161,190 742,524 903,714 60,791 - - - 60,791 9,000 3,800 - - - - 12,800 751,150 16,875 - - - 350,000 16,944 250,000 10,000 10,000 10,000 10,000 10,0072	\$ \$	4,552.23 3,048.50 31,582.82 526.47 7,433.76 43,113.14 117,601.85 1,042.19 208,900.96 1,600.00 50,000.00 50,000.00 1,408.56 515.81 318,222.51 25,505.29 704,843.28 61,583.30 15,922.60 948,001.35 279,849.00 4,830.00 60,127.00 3,107.12 76,050.00 23,117.00 3,600.00 46,108.10 977.96
Driver Education Program Summer Term Fund TBCC Store Customized Training Projects Truck Driving Program Truck Driving Simulator TBCC Vending Total Enterprise Fund PERS Pension Bond Fund General Obligation Bond Fund Total Debt Service Fund Local Match Fund Grant Construction Fund Center for Industrial Technology Fund Total Capital Projects Fund Associated Students of TBCC Phi Theta Kappa Honorary Society Fund Economic Development Council Economic Development Council - USDA Grant Visit Tillamook Coast Visit Tillamook Coast - Non-TLT Funds Visit Tillamook Coast - RTM Grant Total Agency Fund PELL Grant Supplemental Education Opportunity Grant CARES Act for Students GEER funds for Students Direct Loans Federal Work Study Oregon Opportunity Grant Chafee Grant Oregon Promise Grant Tuition Waivers Board Scholarships	3100 3110 3120 3200 3300 3310 3320 3400 4100 4200 5250 5551 7100 7200 7300 7410 7420 8090 8091 8100 8210 8220 8230 8230 8310 8320	\$ \$	15,259.72 5,790.45 9,227.27 12,771.29 (14,412.06) (3,965.21) 4,754.71 29,426.17 19,257.20 112,905.07 132,162.27 230,332.03 (225,008.57) 5,323.46 3,949.13 1,954.09 5,903.22 4,405.39 88,679.81	\$	1,712.00 - 1,141.72 600.00 61,700.00 49,802.98 1,155.81 116,112.51 68,625.32 569,753.21 638,378.53 907.13 50,000.00 - 50,907.13 2,371.20 1,067.00 - 3,438.20 258,637.00 4,200.00 72,272.00 31,627.00 2,136.38 96,400.00 - 29,100.00	\$ \$	3,890.41 167.37 300.00 30,143.05 17,138.41 397.21 52,036.45 1,600.00 1,600.00 523,492.00 930.11 1,182.84 2,112.95 258,637.00 4,200.00 72,272.00 2,780.58 81,025.00 26,519.00 70,627.00 60,818.00		13,081.31 5,790.45 10,201.62 13,071.29 17,144.89 28,699.36 5,513.31 93,502.23 86,282.52 682,658.28 768,940.80 231,239.16 (175,008.57) (523,492.00) (467,261.41) 5,390.22 1,838.25 	\$	21,402 5,790 - 4,550 32,595 223,875 29,177 8,500 325,889 161,190 742,524 903,714 60,791 - - - - 12,800 751,150 16,875 - - 350,000 16,944 250,000 15,000 90,000 170,000	\$ \$	4,552.23 3,048.50 31,582.82 526.47 7,433.76 43,113.14 117,601.85 1,042.19 208,900.96 1,600.00 50,000.00 1,600.00 50,000.00 1,408.56 515.81 138,222.51 25,505.29 704,843.28 61,583.30 15,922.60 948,001.35 279,849.00 4,830.00
Driver Education Program Summer Term Fund TBCC Store Customized Training Projects Truck Driving Program Truck Driving Simulator TBCC Vending Total Enterprise Fund PERS Pension Bond Fund General Obligation Bond Fund Local Match Fund Grant Construction Fund Center for Industrial Technology Fund Total Capital Projects Fund Associated Students of TBCC Phi Theta Kappa Honorary Society Fund Economic Development Council Economic Development Council - USDA Grant Visit Tillamook Coast - Non-TLT Funds Visit Tillamook Coast - RTM Grant Total Agency Fund PELL Grant Supplemental Education Opportunity Grant CARES Act for Students GEER funds for Students Direct Loans Federal Work Study Oregon Opportunity Grant Chafee Grant Oregon Promise Grant Tuition Waivers Board Scholarships Institutional Work Study Foundation Scholarships	3100 3110 3120 3200 3300 3310 3320 3400 4100 4200 5250 5550 5551 7100 7200 7300 7410 7420 8090 8090 8091 8100 8210 8220 8230 8310 8320 8330 8340	\$ \$	15,259.72 5,790.45 9,227.27 12,771.29 (14,412.06) (3,965.21) 4,754.71 29,426.17 19,257.20 112,905.07 132,162.27 230,332.03 (225,008.57) 5,323.46 3,949.13 1,954.09	\$ \$	1,712.00 1,141.72 600.00 61,700.00 49,802.98 1,155.81 116,112.51 68,625.32 569,753.21 638,378.53 907.13 50,000.00 - 50,907.13 2,371.20 1,067.00 - 3,438.20 258,637.00 4,200.00 72,272.00 31,627.00 2,136.38 96,400.00 - 29,100.00 - 35,839.13	\$ \$ \$	3,890.41		13,081.31 5,790.45 10,201.62 13,071.29 17,144.89 28,699.36 5,513.31 93,502.23 86,282.52 682,658.28 768,940.80 231,239.16 (175,008.57) (523,492.00) (467,261.41) 5,390.22 1,838.25 	\$	21,402 5,790 - 4,550 32,595 223,875 29,177 8,500 325,889 161,190 742,524 903,714 60,791 - - - 60,791 9,000 3,800 - - - - 12,800 751,150 16,875 - - 350,000 16,944 250,000 15,000 10,000 170,000 10,007 285,000	\$ \$	4,552.23 3,048.50 31,582.82 526.47 7,433.76 43,113.14 117,601.85 1,042.19 208,900.96 1,600.00 50,000.00 50,000.00 1,408.56 515.81 138,222.51 25,506.29 704,843.28 61,583.30 15,922.60 948,001.35 279,849.00 4,830.00 60,127.00 3,107.12 76,050.00

Agenda Item 5.C. - Attachment #3
Tillamook Bay Community College
Summary Financial Information - Cash Status
Preliminary for Fiscal Year-to-Date Ended November 2020
41.67% of Budget Period Expended

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	General Fund			Special Fund					erprise Fun		_			t Service F			
	Budget	Actual	%	Budget	Act	ctual	%		Budget	,	Actual	%		Budget		Actual	%
Beginning Cash Balance		\$ 1,916,450			\$ 5.8	848,921				\$	18,132				\$	123,588	
Beginning Fund Balance	\$ 1,600,000	\$ 1,840,987	115.06%	\$ 6,035,908		111,542	101.25%	\$	57,491	\$	29,426	51.18%	\$	50,900	\$	132,162	0.00%
3 3 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	<u>, , , , , , , , , , , , , , , , , , , </u>			+ -,,	<u>* / - / - / - / - / - / - / - / - / </u>			·		•			· -		-		
Resources																	
State Aid	\$ 2,419,566	\$ 1,236,914	51.12%	\$ -	\$	-	0.00%	\$	-	\$	-	0.00%	\$	-	\$	-	0.00%
Grants and Contracts	\$ 74,000	\$ 9,600	0.00%	\$ 598,108	\$ 1	179,104	29.95%	\$	26,500	\$	-	0.00%	\$	-	\$	-	0.00%
Tuition and Fees	\$ 1,173,477	\$ 517,380	44.09%	\$ 40,150	\$	18,795	46.81%	\$	229,000	\$	50,185	21.91%	\$	-	\$	-	0.00%
Local Taxes	\$ 1,402,498	\$ 1,221,147	87.07%	\$ -	\$	-	0.00%	\$	-	\$	-	0.00%	\$	695,724	\$	568,990	81.78%
Timber	\$ -	\$ -	0.00%	\$ 612,438	\$ 1	113,418	18.52%	\$	-	\$	-	0.00%	\$	-	\$	-	0.00%
Sale of Goods	\$ 4,500	\$ 2,375	52.78%	\$ -	\$		0.00%	\$	6,000	\$	976	16.27%	\$	-	\$	-	0.00%
Interest	\$ 115,000	\$ 21,725	18.89%	\$ 53,550	\$	8,896	16.61%	\$	-	\$	-	0.00%	\$	13,000	\$	771	5.93%
Rental	\$ 18,000	\$ 5,000	27.78%	\$ 22,000	\$	2,400	10.91%	\$	-	\$	-	0.00%	\$	-	\$	-	0.00%
Miscellaneous	\$ 30,000	\$ 12,845	42.82%	\$ 85,700	\$	65,000	75.85%	\$	52,000	\$	50,418	96.96%	\$	-	\$	-	0.00%
Transfers	\$ 412,816	\$ 15,346	3.72%	\$ 60,791	\$	-	0.00%	\$	- ,	\$	14,534	0.00%	\$	155,000	\$	68,618	44.27%
				· · · · · · · · · · · · · · · · · · ·							 -		1			 ,	
Total Revenues	\$ 5,649,857	\$ 3,042,332	53.85%	\$ 1,472,737	\$ 3	387,613	26.32%	\$	313,500	\$	116,113	37.04%	\$	863,724	\$	638,379	73.91%
					-			_					1				
Expenditures																	
Salaries and Wages	\$ 4,509,600	\$ 1,687,832	37.43%	\$ 423,430	\$ 1	172,108	40.65%	\$	164,969	\$	25,884	15.69%	\$	_	\$	_	0.00%
Operating Expenditures	\$ 1,049,613	\$ 377,867	36.00%			108,839	33.85%			\$	8,859	8.36%		1,600	\$	1,600	100.00%
Capital Outlay	\$ 30.000	\$ -	0.00%		\$	55.598	370.65%	\$	35,000	\$	16.082	0.00%		· -	\$	´ -	0.00%
Debt Service	\$ -	\$ -	0.00%	\$ -	\$	-	0.00%		-	\$	-	0.00%	\$	902,114	\$	-	0.00%
Transfers	\$ 293,000	\$ 70,996	24.23%	\$ 397,553	\$	28,248	7.11%		12,763	\$	1,211	9.49%	\$	-	\$	-	0.00%
Other budgetary accounts (Note 1)	\$ 167,644	\$ -	0.00%	\$ 6,248,935	\$	· -	0.00%	\$	7,200	\$	´ -	0.00%	\$	-	\$	_	0.00%
					-	-		_			-		1				
Total expenditures	\$ 6,049,857	\$ 2,136,695	35.32%	\$ 7,406,438	\$ 3	364,793	4.93%	\$	325,889	\$	52,036	15.97%	\$	903,714	\$	1,600	0.18%
•	· · · · · ·			· · · · · · · · · · · · · · · · · · ·	-	 -					 -		1				
Ending Fund Balance	\$ 1,200,000	\$ 2,746,624		\$ 102,207	\$ 6,1	134,362		\$	45,102	\$	93,503		\$	10,910	\$	768,941	
Adjustments to bring Ending Fund																	
Balance to Ending Cash Balance																	
Assets																	
Receivables		\$ 238,196			\$	503				\$	4,900				\$	35,594	
Inventories		\$ 895			\$	-				\$	932				\$	-	
NET EFFECT ON CASH		\$ (239,091)			\$	(503)				\$	(5,832)				\$	(35,594)	
Liabilities		<u>* (</u>			*	(/				<u>-</u>	(= / = = /				<u> </u>	(==,==	
Accounts Payable		\$ (7,205)			\$	_				\$	_				\$	_	
Unearned Revenue (Note 2)		\$ 65,782			\$	_				\$	_				\$	35,594	
Payroll		\$ 182,909			\$	_				\$	_				\$	55,554	
,		<u>φ :02,000</u>			\$					\$					Φ.	25 504	
NET EFFECT ON CASH		<u>\$ 241,486</u>			<u>\$</u>					D					<u>\$</u>	35,594	
NET ADJUSTMENTS		\$ 2,395			\$	(503)				\$	(5,832)				\$	_	
		- 2,000			*	(300)				<u>*</u>	(3,552)				<u>*</u>		
ENDING CASH BALANCE		\$ 2,749,019			\$ 6,1	133,859				\$	87,671				\$	768,941	
		<u></u>															

Agenda Item 5.C. - Attachment #3
Tillamook Bay Community College
Summary Financial Information - Cash Status
Preliminary for Fiscal Year-to-Date Ended November 2020
41.67% of Budget Period Expended

	Capi	tal Projec	ts Fı	ınds		Ac	gency Fund				Fir	nancial Aid I	Fund	d	
		Budget		Actual	%	`	Budget		Actual	%		Budget		Actual	%
Beginning Cash Balance			\$	5,323				\$	5,903				\$	138,031	
Beginning Fund Balance	\$	5,791	\$	5,323	91.92%	\$	2,800	\$	5,903	210.82%	\$	125,828	\$	136,276	108.30%
Resources															
State Aid	\$	-	\$	-	0.00%	\$	-	\$	-	0.00%	\$	-	\$	-	0.00%
Grants and Contracts	\$	-	\$	-	0.00%		-	\$	-	0.00%	\$	1,483,150	\$	494,365	33.33%
Tuition and Fees	\$	-	\$	-	0.00%	\$	-	\$	-	0.00%	\$	-	\$	-	0.00%
Local Taxes	\$	-	\$	-	0.00%		-	\$	-	0.00%	\$	-	\$	-	0.00%
Timber	\$	-	\$	-	0.00%	\$	-	\$	-	0.00%	\$	-	\$	-	0.00%
Sale of Goods	\$	-	\$	-	0.00%	\$	-	\$	-	0.00%	\$	-	\$	-	0.00%
Interest	\$	5,000	\$	907	18.14%	\$	-	\$	-	0.00%	\$	-	\$	-	0.00%
Rental	\$	· -	\$	-	0.00%	\$	-	\$	-	0.00%	\$	-	\$	-	0.00%
Miscellaneous	\$	50,000	\$	50,000	0.00%	\$	3,000	\$	1,067	35.57%	\$	135,000	\$	71,610	53.04%
Transfers	\$	-	\$	-	0.00%	\$,	\$	2,371	29.64%		130,000	\$	7	0.01%
Total Bossess		55.000	•	50.007	00.500/	_	44.000	•	0.400	04.05%	•	4 740 450	•	505.000	00.000/
Total Revenues	\$	55,000	\$	50,907	92.56%	\$	11,000	\$	3,438	31.25%	\$	1,748,150	\$	565,982	32.38%
Expenditures															
Salaries and Wages	\$	-	\$	-	0.00%	\$	6,185	\$	181	2.93%			\$	2,755	10.46%
Operating Expenditures	\$	-	\$	-	0.00%	\$	6,615	\$	1,932	29.21%	\$	1,789,528	\$	681,362	38.07%
Capital Outlay	\$	-	\$	523,492	0.00%	\$	-	\$	-	0.00%	\$	-	\$	-	0.00%
Debt Service	\$	-	\$	-	0.00%	\$	-	\$	-	0.00%	\$	-	\$	-	0.00%
Transfers	\$	60,791	\$	-	0.00%	\$	-	\$	-	0.00%	\$	2,500	\$	421	0.00%
Other budgetary accounts (Note 1)	\$	<u> </u>	\$	<u> </u>	0.00%	\$	-	\$	-	0.00%	\$	-	\$		0.00%
Total expenditures	\$	60,791	\$	523,492	861.13%	\$	12,800	\$	2,113	16.51%	\$	1,818,369	\$	684,538	37.65%
i otal experiultures	Ψ	00,731	Ψ	323,432	001.1370	Ψ	12,000	Ψ	2,110	10.5170	Ψ	1,010,009	Ψ	004,000	37.0370
Ending Fund Balance	\$	-	\$	(467,262)		\$	1,000	\$	7,228		\$	55,609	\$	17,720	
Adjustments to bring Ending Fund Balance to Ending Cash Balance Assets															
Receivables			\$	-				\$	_				\$	-	
Inventories			\$	_				\$	_				\$	_	
NET EFFECT ON CASH			\$					\$					\$		
Liabilities			Ψ					Ψ					Ψ		
Accounts Payable			\$					\$					\$		
Unearned Revenue (Note 2)			\$					\$	_				\$	_	
Payroll			\$					\$	_				\$	_	
NET EFFECT ON CASH			\$					\$					<u>Ψ</u> \$		
			Ψ					Ψ					Ψ		
NET ADJUSTMENTS			\$					\$	<u>-</u>				\$		
ENDING CASH BALANCE			\$	(467,262)				\$	7,228				\$	17,720	

\$ 9,297,176

Cell: A33

Comment: Note 1. Contingency in the General Fund and Enterprise Fund and Reserves in Special Fund.

Cell: A47

Comment: Note 2. Assessed but unreceived property taxes and deferred tuition and fees when applicable.

President's Report

RECOMMENDATION

INFORMATION ONLY

BACKGROUND INFORMATION President Tomlin

Upcoming Dates:

- The next Board meeting is scheduled for Monday, February 1 at 5pm on Zoom
- Winter Term starts next Monday, January 11
- The next extended staff meeting is Friday, January 22, 8-10am. We will send everyone the Zoom link

Updates:

- College Council change in governance structure
- New Legislators Zoom meeting
- Participating in the CTE space needs conversations
- New Federal Covid Relief Money

Board Member Discussion Items	
RECOMMENDATION INFORMATION ONLY	
BACKGROUND INFORMATION	si

	Adjour	nment	
RECOMMENDATION ACTION ITEM			
BACKGROUND INFORMATION TO ADJOURN THE	<u>ON</u> MEETING		(Action) Chair Gerva